### \*\* PUBLIC DISCLOSURE COPY \*\*

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### Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations) Do not enter social security numbers on this form as it may be made public.

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury

Go to www.irs.gov/Form990 for instructions and the latest information.

JUL 1. 2023 and ending JUN 30. A For the 2023 calendar year, or tax year beginning D Employer identification number Check if applicable: C Name of organization Address change Bigelow Laboratory for Ocean Sciences Name change 01-6006001 Doing business as Initial return Number and street (or P.O. box if mail is not delivered to street address) E Telephone number Room/suite Final return/ (207)315-256760 Bigelow Drive termin-ated 35,206,235. City or town, state or province, country, and ZIP or foreign postal code **G** Gross receipts \$ East Boothbay, ME Amended 04544 H(a) Is this a group return Applica-F Name and address of principal officer: Deborah Bronk Yes X No for subordinates? pending same as C above **H(b)** Are all subordinates included? ∐Yes No Tax-exempt status: X = 501(c)(3) 501(c) ( 4947(a)(1) or (insert no.) If "No," attach a list. See instructions www.bigelow.com J Website: H(c) Group exemption number K Form of organization: X Corporation Association Other L Year of formation: 1974 M State of legal domicile: ME Part I Summary Briefly describe the organization's mission or most significant activities: To understand key processes Activities & Governance driving the world's ocean ecosystems, their evolution and their oxdot if the organization discontinued its operations or disposed of more than 25% of its net assets. 16 Number of voting members of the governing body (Part VI, line 1a) <u>16</u> Number of independent voting members of the governing body (Part VI, line 1b) 134 5 Total number of individuals employed in calendar year 2023 (Part V, line 2a) 6 Total number of volunteers (estimate if necessary) 7 a Total unrelated business revenue from Part VIII, column (C), line 12 7a **b** Net unrelated business taxable income from Form 990-T, Part I, line 11 7b **Prior Year** Current Year 27,948,589. 2,075,780. 38,018,643. Contributions and grants (Part VIII, line 1h) Revenue 2,483,425 Program service revenue (Part VIII, line 2g) 813,795. 369,529. Investment income (Part VIII, column (A), lines 3, 4, and 7d) 10 172,730. 129,296. Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) 41,488,593. 30,523,194. Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12) ........ 0. Grants and similar amounts paid (Part IX, column (A), lines 1-3) Ō. 0. Benefits paid to or for members (Part IX, column (A), line 4) 10,303,347. 11,253,064. Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) Expenses 16a Professional fundraising fees (Part IX, column (A), line 11e) **b** Total fundraising expenses (Part IX, column (D), line 25) 8,285,910. 8,293,565. Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) 18,589,257. 19,546,629. Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25) 22,899,336. 10,976,565. Revenue less expenses. Subtract line 18 from line 12 Assets or Balances **Beginning of Current Year End of Year** 104,522,449. 87,500,256. 20 Total assets (Part X, line 16) 21,544,071. 19,116,506. 21 Total liabilities (Part X, line 26) 68,383,750. 82,978,378. Net assets or fund balances. Subtract line 21 from line 20 Part II | Signature Block Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge. Signature of officer Date Sign Deborah Bronk, President and CEO Here Type or print name and title PTIN Print/Type preparer's name Preparer's signature/ 12/18/24 Paid David J. Shorette, CPA P00086553 Purdy Powers & Company Firm's EIN 01-0463013 Preparer Firm's name Firm's address 130 Middle Street Use Only Phone no. 207-775-3496 Portland, ME 04101 Yes L May the IRS discuss this return with the preparer shown above? See instructions

Pai	statement of Program Service Accomplishments	
	Check if Schedule O contains a response or note to any line in this Part III	<u></u>
1	Briefly describe the organization's mission:	
	To understand key processes driving the world's ocean ecosystem	ems,
	their evolution, and their fundamental relationship to life or	
	through interrelated research, education, and technology trans	<u>sier</u>
	programs.	
2	Did the organization undertake any significant program services during the year which were not listed on the	
	prior Form 990 or 990-EZ?	Yes X No
	If "Yes," describe these new services on Schedule O.	
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services?	Yes X No
	If "Yes," describe these changes on Schedule O.	
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by	y expenses.
	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total	expenses, and
	revenue, if any, for each program service reported.	
4a	(Code:) (Expenses \$17,471,729. including grants of \$) (Revenue \$) (Revenue \$) (Revenue \$	2,169,929. <sub>)</sub>
	Providing scientific and educational research for governmenta	1,
	commercial, and educational entities.	
41:		
4b	(Code:) (Expenses \$ including grants of \$) (Revenue \$)	)
4c	(Code: ) (Expenses \$ including grants of \$ ) (Revenue \$	)
<i>A</i> =1	Other program conject (Describe on Schodule C.)	
4d	Other program services (Describe on Schedule O.)	1
	(Expenses \$ including grants of \$ ) (Revenue \$ Total program service expenses 17,471,729.	
4e	Total program service expenses 17,4/1,/29.	
		Form <b>990</b> (2023)

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?		37	
	If "Yes," complete Schedule A	1	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors? See instructions	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			37
	public office? If "Yes," complete Schedule C, Part I	3		X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	х	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
	similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part III	5		Х
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			
	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			l
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			
	Schedule D, Part III	8	Х	
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability; serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			.,
	If "Yes," complete Schedule D, Part IV	9		X
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments		37	
	or in quasi-endowments? If "Yes," complete Schedule D, Part V	10	Х	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X,			
	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,	44.	х	
h	Part VI  Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total	11a	21	
D	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	х	
_	Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total	110		
·	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		х
d	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in	110		
_	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		Х
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e		Х
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	Х	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
	Schedule D, Parts XI and XII	12a	Х	
b	Was the organization included in consolidated, independent audited financial statements for the tax year?			
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		Х
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		X
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		X
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			l
	or more? If "Yes," complete Schedule F, Parts I and IV	14b		X
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any			7.7
	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		X
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to	40		v
4-	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		X
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,	4-		X
10	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I. See instructions	17		^
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines	10		x
19	1c and 8a? If "Yes," complete Schedule G, Part II  Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"	18		
פו		19		х
20a	complete Schedule G, Part III  Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		X
zua b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		<u> </u>
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or	_00		
	domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		х

Part IV	Checklist of Required Schedules (continued)
I all IV	Officialist of Medalied Ochedules (continued)

			Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		X
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23	Х	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K. If "No," go to line 25a	24a	Х	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		X
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?	24c		Х
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		Х
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		Х
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
	Schedule L, Part I	25b		Х
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current			
	or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%			
	controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II	26		Х
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee,			
	creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled			
	entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		X
28	Was the organization a party to a business transaction with one of the following parties? (See the Schedule L, Part IV,			
	instructions for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If			
	"Yes," complete Schedule L, Part IV	28a		X
	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b		Х
С	A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? If			l
	"Yes," complete Schedule L, Part IV	28c		Х
29	Did the organization receive more than \$25,000 in noncash contributions? If "Yes," complete Schedule M	29	Х	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			
	contributions? If "Yes," complete Schedule M	30		X
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		Х
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			37
	Schedule N, Part II	32		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			3,7
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		X
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and			X
05 -	Part V, line 1	34		X
	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		
D	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity	256		
36	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2  Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?	35b		
30		36		x
37	If "Yes," complete Schedule R, Part V, line 2  Did the organization conduct more than 5% of its activities through an entity that is not a related organization	30		<del></del>
31	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		х
38	Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19?	<del>ے''</del>		<del></del>
<b></b>	Note: All Form 990 filers are required to complete Schedule O	38	х	
Par	t V Statements Regarding Other IRS Filings and Tax Compliance			
	Check if Schedule O contains a response or note to any line in this Part V			
	1		Yes	No
1a	Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable 1a 98		- 20	
	Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable 1b 0			
	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming			
_	(gambling) winnings to prize winners?	1c	Х	
		_	265	

### Description Bigelow Laboratory for Ocean Sciences Statements Regarding Other IRS Filings and Tax Compliance (continued) Part V

					Yes	No			
<b>2</b> a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,		1 2 4						
	filed for the calendar year ending with or within the year covered by this return	2a	134		v				
_	If at least one is reported on line 2a, did the organization file all required federal employment tax return			2b	X	Х			
3a		······	ı	3a 3b					
	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O								
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other a			4-		Х			
<b>L</b>	financial account in a foreign country (such as a bank account, securities account, or other financial a	iccount)?		4a		22			
D	If "Yes," enter the name of the foreign country  See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Advanced Financial Financial Advanced Financial Financ	accupte (ED)	ΛD)						
50	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	•	ŕ	5a		Х			
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction at any time during the tax year?		ı	5b		X			
	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?			5c					
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the								
-	any contributions that were not tax deductible as charitable contributions?			6a		Х			
b	If "Yes," did the organization include with every solicitation an express statement that such contributi								
_	were not tax deductible?			6b					
7	Organizations that may receive deductible contributions under section 170(c).								
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and ser	vices provided	I to the payor?	7a		Х			
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?			7b					
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was	as required							
	to file Form 8282?			7c		X			
d	If "Yes," indicate the number of Forms 8282 filed during the year	7d							
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit of	ontract?		7e		X			
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contra	act?		7f		X			
g	If the organization received a contribution of qualified intellectual property, did the organization file Fo	rm 8899 as	required?	7g					
h	h If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?								
8	8 Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the								
	sponsoring organization have excess business holdings at any time during the year?								
9	Sponsoring organizations maintaining donor advised funds.								
a	Did the sponsoring organization make any taxable distributions under section 4966?			9a					
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?			9b					
10	Section 501(c)(7) organizations. Enter:	10a							
a b	•	10a							
11	Section 501(c)(12) organizations. Enter:	100							
	Gross income from members or shareholders	11a							
b	Gross income from other sources. (Do not net amounts due or paid to other sources against								
_	amounts due or received from them.)	11b							
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form			12a					
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	1							
13	Section 501(c)(29) qualified nonprofit health insurance issuers.								
а	Is the organization licensed to issue qualified health plans in more than one state?			13a					
	Note: See the instructions for additional information the organization must report on Schedule O.								
b	Enter the amount of reserves the organization is required to maintain by the states in which the								
	1	13b							
С	Enter the amount of reserves on hand	13c							
14a	Did the organization receive any payments for indoor tanning services during the tax year?		ı	14a		X			
	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedul			14b					
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remune					v			
	excess parachute payment(s) during the year?			15		X			
10	If "Yes," see the instructions and file Form 4720, Schedule N.	Limas O		4.0		Х			
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment	ı ıncome'?		16		Λ			
17	If "Yes," complete Form 4720, Schedule O.	tivition							
17	Section 501(c)(21) organizations. Did the trust, or any disqualified or other person engage in any action 4951 4952 or 49532			17					
	that would result in the imposition of an excise tax under section 4951, 4952 or 4953?			17					
	n roo, complete rollin coca.								

Form 990 (2023) Part VI Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.

	Check if Schedule O contains a response or note to any line in this Part VI			X
Sec	tion A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year			
	If there are material differences in voting rights among members of the governing body, or if the governing			
	body delegated broad authority to an executive committee or similar committee, explain on Schedule O.			
b	Enter the number of voting members included on line 1a, above, who are independent 1b 16			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other			
	officer, director, trustee, or key employee?	2		X
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision			
	of officers, directors, trustees, or key employees to a management company or other person?	3		X
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4	Х	
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		Х
6	Did the organization have members or stockholders?	6		Х
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or			
	more members of the governing body?	7a		X
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or			
	persons other than the governing body?	7b		X
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:			
а	The governing body?	8a	X	
b	Each committee with authority to act on behalf of the governing body?	8b	Х	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the			
	organization's mailing address? If "Yes," provide the names and addresses on Schedule O	9		X
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)			
			Yes	No
	Did the organization have local chapters, branches, or affiliates?	10a		Х
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates,			
	and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	X	
	Describe on Schedule O the process, if any, used by the organization to review this Form 990.			
	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	<u> </u>	
	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	X	
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe			
	on Schedule O how this was done	12c	X	
13	Did the organization have a written whistleblower policy?	13	X	
14	Did the organization have a written document retention and destruction policy?	14	Х	
15	Did the process for determining compensation of the following persons include a review and approval by independent			
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
	The organization's CEO, Executive Director, or top management official	15a	X	
b	Other officers or key employees of the organization	15b		X
	If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions.			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a			.,,
	taxable entity during the year?	16a		X
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation			
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's			
_	exempt status with respect to such arrangements?	16b		
	tion C. Disclosure			
17	List the states with which a copy of this Form 990 is required to be filedNone			
18	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c)(3	s only	) avail	able
	for public inspection. Indicate how you made these available. Check all that apply.			
	X Own website Another's website X Upon request Other (explain on Schedule O)			
19	Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, are	d finar	ncial	
	statements available to the public during the tax year.			
20	State the name, address, and telephone number of the person who possesses the organization's books and records			
	Deborah Bronk - 207-315-2567  60 Bigelow Drive East Boothbay ME 04544			

Page 7

### Form 990 (2023) Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated **Employees, and Independent Contractors**

Check if Schedule O contains a response or note to any line in this Part VII

### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year. • List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation.
- Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's current key employees, if any. See the instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, box 6 of Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. See the instructions for the order in which to list the persons above.

Name and title	Check this box if neither the organization		<del>1                                    </del>						1	,	(F)
Name and the Nours per   Nou	(A)	(B)	(C) Position						(D)	(E)	(F)
Week	Name and title	1 -		(do not check more than one						•	
Companied						·					
The president & CEO			tor								
The president & CEO			direc				pe			•	•
The president & CEO		related	tee or	stee			ensate		_	,	organization
The president & CEO		organizations	Itrus	nal tru		oyee	omp(		1099-NEC)		and related
The president & CEO			vidua	itutio	ъ.	empl	hest c	ner			organizations
President & CEO		,	Indi	Inst	ij	Key	Hig em p	윤			
Semior Research Scientist		37.50							252 242		07 600
VP Strategic Alliances and   X   220,526.   0. 26,730.					X				358,042.	0.	27,602.
Samunas Stepanauskas		37.50									
Senior Research Scientist	VP Strategic Alliances and					X			220,526.	0.	26,730.
(4) Benjamin Twining         37.50         X         186,624.         0. 45,205.           (5) David Fields         37.50         X         149,676.         0. 61,063.           Senior Research Scientist         X         149,676.         0. 61,063.           (6) Beth Orcutt         37.50         X         169,741.         0. 36,940.           VP for Research/Senior Res         X         172,634.         0. 21,435.           (7) David Whitt         37.50         X         172,634.         0. 21,435.           (8) Michael Lomas         37.50         X         156,560.         0. 31,466.           (9) William M. Balch         37.50         X         157,099.         0. 21,474.           (10) Steve Archer         37.50         X         150,650.         0. 26,878.           (11) David Emerson         37.50         X         152,165.         0. 15,209.           Senior Research Scientist         X         136,688.         0. 21,301.           (13) Steven Profaizer         X         141,708.         0. 14,449.           Chief Communications Officer         X         141,708.         0. 14,449.           Senior Research Scientist         X         141,497.         0. 32,417.           (16) Nick R	(3) Ramunas Stepanauskas	37.50									
VP Education & Research   X	Senior Research Scientist					X			189,676.	0.	44,336.
Senior Research Scientist	(4) Benjamin Twining	37.50								_	
Senior Research Scientist	VP Education & Research					X			186,624.	0.	45,205.
September   Sept	(5) David Fields	37.50								_	
VP for Research/Senior Res         X         169,741.         0.36,940.           (7) David Whitt         37.50         X         172,634.         0.21,435.           (8) Michael Lomas         37.50         X         156,560.         0.31,466.           Senior Research Scientist         X         156,560.         0.21,474.           (9) William M. Balch         37.50         X         157,099.         0.21,474.           Senior Research Scientist         X         150,650.         0.26,878.           (10) Steve Archer         37.50         X         150,650.         0.26,878.           (11) David Emerson         37.50         X         152,165.         0.15,209.           Senior Research Scientist         X         136,688.         0.21,301.           (12) Nicole Poulton         37.50         X         136,688.         0.21,301.           Senior Research Scientist         X         141,708.         0.14,449.           (13) Steven Profaizer         X         141,708.         0.14,449.           Senior Research Scientist         X         118,497.         0.32,417.           (15) Rachel Sipler         X         140,119.         0.8,611.           Senior Research Scientist         X         14						X			149,676.	0.	61,063.
(7) David Whitt         37.50         X         172,634.         0. 21,435.           (8) Michael Lomas         37.50         X         156,560.         0. 31,466.           Senior Research Scientist         X         156,560.         0. 21,474.           (9) William M. Balch         37.50         X         157,099.         0. 21,474.           Senior Research Scientist         X         150,650.         0. 26,878.           (10) Steve Archer         37.50         X         150,650.         0. 26,878.           (11) David Emerson         37.50         X         152,165.         0. 15,209.           (12) Nicole Poulton         37.50         X         136,688.         0. 21,301.           (13) Steven Profaizer         X         136,688.         0. 21,301.           (14) Joaquin Martinez         37.50         X         141,708.         0. 14,449.           Senior Research Scientist         X         118,497.         0. 32,417.           (15) Rachel Sipler         37.50         X         140,119.         0. 8,611.           Senior Research Scientist         X         140,119.         0. 8,611.           (16) Nick Record         37.50         X         121,648.         0. 24,649.	(6) Beth Orcutt	37.50								_	
X	VP for Research/Senior Res					X			169,741.	0.	36,940.
(8) Michael Lomas         37.50           Senior Research Scientist         X         156,560.         0. 31,466.           (9) William M. Balch         37.50         X         157,099.         0. 21,474.           (10) Steve Archer         37.50         X         150,650.         0. 26,878.           (11) David Emerson         37.50         X         152,165.         0. 15,209.           (12) Nicole Poulton         37.50         X         136,688.         0. 21,301.           (13) Steven Profaizer         37.50         X         141,708.         0. 14,449.           (14) Joaquin Martinez         37.50         X         118,497.         0. 32,417.           (15) Rachel Sipler         37.50         X         140,119.         0. 8,611.           Senior Research Scientist         X         140,119.         0. 8,611.           (16) Nick Record         37.50         X         121,648.         0. 24,649.	(7) David Whitt	37.50								_	
Senior Research Scientist   X   156,560.   0. 31,466.	CFO/VP for Administration					X			172,634.	0.	21,435.
(9) William M. Balch       37.50         Senior Research Scientist       X       157,099.       0. 21,474.         (10) Steve Archer       37.50       X       150,650.       0. 26,878.         (11) David Emerson       37.50       X       152,165.       0. 15,209.         Senior Research Scientist       X       136,688.       0. 21,301.         (13) Steven Profaizer       37.50       X       141,708.       0. 14,449.         (14) Joaquin Martinez       37.50       X       118,497.       0. 32,417.         (15) Rachel Sipler       37.50       X       140,119.       0. 8,611.         Senior Research Scientist       X       121,648.       0. 24,649.		37.50								_	
Senior Research Scientist         X         157,099.         0. 21,474.           (10) Steve Archer         37.50         X         150,650.         0. 26,878.           Senior Research Scientist         X         150,650.         0. 26,878.           (11) David Emerson         37.50         X         152,165.         0. 15,209.           Senior Research Scientist         X         136,688.         0. 21,301.           (13) Steven Profaizer         37.50         X         141,708.         0. 14,449.           Chief Communications Officer         X         118,497.         0. 32,417.           Senior Research Scientist         X         140,119.         0. 8,611.           (16) Nick Record         37.50         X         121,648.         0. 24,649.	Senior Research Scientist					X			156,560.	0.	31,466.
Steve Archer		37.50								_	
Senior Research Scientist	Senior Research Scientist					X			157,099.	0.	21,474.
Senior Research Scientist   X   152,165.   0. 15,209.	(10) Steve Archer	37.50									
Senior Research Scientist	Senior Research Scientist					X			150,650.	0.	26,878.
(12) Nicole Poulton       37.50         Senior Research Scientist       X         (13) Steven Profaizer       37.50         Chief Communications Officer       X         (14) Joaquin Martinez       37.50         Senior Research Scientist       X         (15) Rachel Sipler       37.50         Senior Research Scientist       X         (16) Nick Record       37.50         Senior Research Scientist       X         (16) Nick Record       37.50         Senior Research Scientist       X         121,648.       0. 24,649.	(11) David Emerson	37.50									
X   136,688.   0. 21,301.   (13) Steven Profaizer   37.50     X   141,708.   0. 14,449.   (14) Joaquin Martinez   37.50     Senior Research Scientist   X   118,497.   0. 32,417.   (15) Rachel Sipler   37.50     X   140,119.   0. 8,611.   (16) Nick Record   37.50     Senior Research Scientist   X   121,648.   0. 24,649.   (24,6	Senior Research Scientist					Х			152,165.	0.	15,209.
(13) Steven Profaizer       37.50         Chief Communications Officer       X       141,708.       0. 14,449.         (14) Joaquin Martinez       37.50       X       118,497.       0. 32,417.         Senior Research Scientist       X       140,119.       0. 8,611.         (16) Nick Record       37.50       X       121,648.       0. 24,649.	(12) Nicole Poulton	37.50									
Chief Communications Officer       X       141,708.       0.       14,449.         (14) Joaquin Martinez       37.50       X       118,497.       0.       32,417.         Senior Research Scientist       X       140,119.       0.       8,611.         (16) Nick Record       37.50       X       121,648.       0.       24,649.	Senior Research Scientist						Х		136,688.	0.	21,301.
(14) Joaquin Martinez       37.50         Senior Research Scientist       X       118,497.       0. 32,417.         (15) Rachel Sipler       37.50       X       140,119.       0. 8,611.         Senior Research Scientist       X       121,648.       0. 24,649.	(13) Steven Profaizer	37.50									
X   118,497.   0. 32,417.   (15) Rachel Sipler   37.50   X   140,119.   0. 8,611.   (16) Nick Record   37.50   Senior Research Scientist   X   121,648.   0. 24,649.	Chief Communications Officer						Х		141,708.	0.	14,449.
(15) Rachel Sipler         37.50           Senior Research Scientist         X         140,119.         0.         8,611.           (16) Nick Record         37.50         X         121,648.         0.         24,649.	(14) Joaquin Martinez	37.50									
Senior Research Scientist         X         140,119.         0.         8,611.           (16) Nick Record         37.50         X         121,648.         0.         24,649.	Senior Research Scientist						Х		118,497.	0.	32,417.
(16) Nick Record         37.50           Senior Research Scientist         X         121,648.         0. 24,649.	(15) Rachel Sipler	37.50									
Senior Research Scientist X 121,648. 0. 24,649.	Senior Research Scientist						Х		140,119.	0.	8,611.
Senior Research Scientist                 X   121,648.         0. 24,649.	(16) Nick Record	37.50									
	Senior Research Scientist						X		121,648.	0.	24,649.
(17) Mark Abbott 2.00	(17) Mark Abbott	2.00									
Director X 0. 0. 0.	Director		X						0.	0.	

Form 990 (2023) 332007 12-21-23

Section A. Onicers, Directors, Trus	tees, key Em	pioy	ees	, alle	u ni	gne	SI C	ompensated Employe	es (continueu)			
(A) Name and title	(B) Average hours per week	I (do not check more than one						(D) Reportable compensation	(E) Reportable compensation	1	ed of	
	(list any hours for related organizations below line)	tee or director	Institutional trustee	Officer		Highest compensated employee		from the organization (W-2/1099-MISC/ 1099-NEC)	from related organizations (W-2/1099-MISC/ 1099-NEC)	oı a	other mpensa from th ganizat nd relat ganizat	ation le tion ted
(18) Jon Bigelow Director	2.00	х						0.	0.			0.
(19) Priscilla Brooks, PhD	2.00	<u> </u>										
Director		Х						0.	0.			0.
(20) Barbara Burgess	2.00								0			0
Director (21) Michael Conathan	2.00	Х						0.	0.			0.
Director	2.00	x						0.	0.			0.
(22) Kimberly Hamilton, PhD Director	2.00	x						0.	0.			0.
(23) Peter Handy Director	2.00	X						0.	0.			0.
(24) John L. Heyl	2.00	X						0.	0.			0.
Director (25) Marion Howard	2.00	<u> </u>						0.	0.			<u> </u>
Director		х						0.	0.			0.
(26) Randall Jeffrey Director	2.00	X						0.	0.			0.
41- 0-1-1-1-1								2,722,053.	0.		59,7	
c Total from continuation sheets to Part VI								0.	0.			0.
d Total (add lines 1b and 1c)								2,722,053.	0.	4	59,7	65.
2 Total number of individuals (including but n compensation from the organization								eceived more than \$100	0,000 of reportable			30
											Yes	No
3 Did the organization list any <b>former</b> officer,												X
line 1a? If "Yes," complete Schedule J for s  4 For any individual listed on line 1a, is the su								hor componentian from		3		
and related organizations greater than \$15	•							•	trie organization	4	Х	
5 Did any person listed on line 1a receive or a									idual for services			
rendered to the organization? If "Yes," com	plete Schedul	e J f	or su	uch j	pers	son .				5		X
Section B. Independent Contractors									• • • • • • • • • • • • • • • • • • • •		_	
<ol> <li>Complete this table for your five highest co the organization. Report compensation for</li> </ol>										satior	1 from	
(A)				<u></u>				(B)			(C)	
Name and business	address	NO	INC	3				Description of s	services (	Comp	ensatio	n
							+					
Total number of independent contractors (i \$100,000 of compensation from the organi	-	ot li	mite	d to		se lis	stec	l above) who received m	nore than			
See Part VII, Section		cir	nua	ati	LOI	1 8	she	eets		Forn	n <b>990</b> (	2023)

	Laborate	ory	7 1	01	r (	)CE	ear	n Sciences	01-600	6001
Part VII Section A. Officers, Directors, Tr	ustees, Key Eı	mple	oyee	s, a	nd l	ligh	est	Compensated Employ	rees (continued)	
(A)	(B)				C)			(D)	(E)	(F)
Name and title	Average Position					1		Reportable	Reportable	Estimated
	hours	(cl	heck	k all	that	арр	ly)	compensation	compensation	amount of
	per							from	from related	other
	week					oyee		the	organizations	compensation
	(list any	irecto				empl		organization	(W-2/1099-MISC)	from the
	hours for related	or di	99			sated		(W-2/1099-MISC)		organization
	organizations	ruste	l frus		99	npen				and related organizations
	below	dualt	rtiona	L	oldu	st cor	<u></u>			organizations
	line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(27) Judith Kildow, PhD	2.00									
Director		Х						0.	0.	0.
(28) Dimitri Michaud	2.00									
Director		Х						0.	0.	0.
(29) Craig Muir	2.00									
Director		Х						0.	0.	0.
(30) Edwin Trautman, PhD	2.00									
Director		Х						0.	0.	0.
(31) Stewart Bither, PhD	4.00									
Vice Chair	1 00	Х		Х				0.	0.	0.
(32) Wendy Wolf, MD, MPH	4.00									•
Chair		Х		Х				0.	0.	0.
		-								
		1								
	1									
		1								
	+									
	+									
		1								
	1									
		1								
						_				
		-								
			_	_		_	_			
		-								
		$\vdash$	_	$\vdash$	-	$\vdash$	_			
		1								
Total to Part VII. Section A. line 1.										
Total to Part VII, Section A, line 1c									l	

Statement of Revenue

Page 9

Part VIII Check if Schedule O contains a response or note to any line in this Part VIII (B) Revenuè éxcluded Related or exempt Unrelated Total revenue from tax under function revenue business revenue sections 512 - 514 Contributions, Gifts, Grants and Other Similar Amounts 1 a Federated campaigns 1a **b** Membership dues ..... 1b c Fundraising events ..... 1c d Related organizations ..... 1d 9,952,706. e Government grants (contributions) 1e f All other contributions, gifts, grants, and similar amounts not included above 17,995,883. 1f 622,446. g Noncash contributions included in lines 1a-1f 1g |\$ 27,948,589 h Total. Add lines 1a-1f **Business Code** 2 a Course Fees 541700 Program Service Revenue 602,209. 602,209 b Patent and License Fees 541700 451,219 451,219 NCMA Culture Fees 541700 339,188 339,188 d BAS Fees 541700 252,051 252,051. e PAS Fees 541700 201,946 201,946 541700 229,167 229,167 f All other program service revenue g Total. Add lines 2a-2f. 2,075,780. Investment income (including dividends, interest, and 427,893 427,893. other similar amounts) Income from investment of tax-exempt bond proceeds 5 Royalties ..... (i) Real (ii) Personal 6 a Gross rents **b** Less: rental expenses ... 6b c Rental income or (loss) d Net rental income or (loss) (ii) Other 7 a Gross amount from sales of (i) Securities 4,621,129 assets other than inventory 7a **b** Less: cost or other basis Other Revenue 4,644,346. 35,147. and sales expenses ..... 7b c Gain or (loss) -23,217. -35,147. -58,364. -35,147 -23,217. d Net gain or (loss) 8 a Gross income from fundraising events (not including \$ contributions reported on line 1c). See Part IV, line 18 **b** Less: direct expenses c Net income or (loss) from fundraising events 9 a Gross income from gaming activities. See Part IV, line 19 **b** Less: direct expenses 9b c Net income or (loss) from gaming activities 10 a Gross sales of inventory, less returns and allowances 7,137. 3,548 **b** Less: cost of goods sold ..... 3,589. 3,589 c Net income or (loss) from sales of inventory **Business Code** Miscellaneous Revenue 11 a Miscellaneous Revenue 541700 125,707. 125,707 b d All other revenue 125,707 e Total. Add lines 11a-11d 30,523,194, Total revenue. See instructions 2,169,929. 404,676. 12

### Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

	Check if Schedule O contains a respor	nse or note to any line in	this Part IX		
Do	not include amounts reported on lines 6b,	(A)	(B)	(C)	(D)
	8b, 9b, and 10b of Part VIII.	Total expenses	Program service	Management and	Fundraising
			expenses	general expenses	expenses
1	Grants and other assistance to domestic organizations				
	and domestic governments. See Part IV, line 21				
2	Grants and other assistance to domestic				
	individuals. See Part IV, line 22				
3	Grants and other assistance to foreign				
	organizations, foreign governments, and foreign				
	individuals. See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors,				
	trustees, and key employees	2,722,053.	1,652,772.	858,720.	210,561.
6	Compensation not included above to disqualified		-	-	<del>-</del>
-	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)				
7	Other salaries and wages	5,019,083.	3,047,477.	1,583,358.	388,248.
8	Pension plan accruals and contributions (include	3,023,003	0,02,,2,10	=,555,555	200,2100
0	section 401(k) and 403(b) employer contributions)	492,649.	316,376.	135,365.	40,908.
^	```````````	2,414,134.	1,550,339.	663,333.	200,462.
9	Other employee benefits	605,145.	388,620.	166,276.	50,249.
10	Payroll taxes	005,145.	300,020.	100,2/0.	50,449.
11	Fees for services (nonemployees):				
а	Management				
b	9				
С	Accounting				
d	, 0				
е	Professional fundraising services. See Part IV, line 17				
f	Investment management fees				
g	Other. (If line 11g amount exceeds 10% of line 25,				· · · · · · · · · · · · · · · · · · ·
	column (A), amount, list line 11g expenses on Sch O.)	458,989.	422,780.	33,699.	2,510.
12	Advertising and promotion				
13	Office expenses				
14	Information technology	11,405.	894.	7,619.	2,892.
15	Royalties	, -		•	· · · · · · · · · · · · · · · · · · ·
16		333,951.	24,067.	309,884.	
17	Occupancy	291,605.	249,680.	24,424.	17,501.
	Travel  Payments of travel or entertainment expenses				
18	-				
	for any federal, state, or local public officials				
19	Conferences, conventions, and meetings	446,587.	2,400.	444,187.	
20	Interest	440,30/•	4,400.	444,10/·	
21	Payments to affiliates	2 210 070	1 277 114	672 102	175 (52
22	Depreciation, depletion, and amortization	2,219,870.	1,372,114.	672,103.	175,653.
23	Insurance	192,936.	27,130.	165,806.	
24	Other expenses. Itemize expenses not covered				
	above. (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A),				
	amount, list line 24e expenses on Schedule O.)				
а	Consulting & Contracted	1,129,087.	637,474.	485,072.	6,541.
b	Supplies & Leases	920,542.	824,784.	89,078.	6,680.
С	Subcontracts	856,169.	856,169.		
d	Repairs & Maintenance	390,899.	86,690.	304,209.	
e	<del></del> _	1,041,525.	6,011,963.	-5,693,024.	722,586.
25	Total functional expenses. Add lines 1 through 24e	19,546,629.	17,471,729.	250,109.	1,824,791.
26	Joint costs. Complete this line only if the organization	, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	, , . = - 0	, =	, , ,
20	reported in column (B) joint costs from a combined				
	, , ,				
	educational campaign and fundraising solicitation.  Check here if following SOP 98-2 (ASC 958-720)				
0000:	Check here if following SOP 98-2 (ASC 958-720)				Form <b>990</b> (2023)

Form 990 (2023)
Part X Balance Sheet

Pa	rt X	Balance Sheet			
		Check if Schedule O contains a response or note to any line in this Part X			
			<b>(A)</b> Beginning of year		<b>(B)</b> End of year
	1	Cash - non-interest-bearing	2,980,185.	1	4,366,016.
	2	Savings and temporary cash investments		2	
	3	Pledges and grants receivable, net	9,422,827.	3	7,492,879. 480,561.
	4	Accounts receivable, net	509,770.	4	480,561.
	5	Loans and other receivables from any current or former officer, director,			
		trustee, key employee, creator or founder, substantial contributor, or 35%			
		controlled entity or family member of any of these persons		5	
	6	Loans and other receivables from other disqualified persons (as defined			
		under section 4958(f)(1)), and persons described in section 4958(c)(3)(B)		6	
ţ	7	Notes and loans receivable, net		7	
Assets	8	Inventories for sale or use		8	
Ä	9	Prepaid expenses and deferred charges	81,949.	9	60,755.
	10a	Land, buildings, and equipment: cost or other			
		basis. Complete Part VI of Schedule D 10a 67,743,244.			
	b	Less: accumulated depreciation 10b 23,065,395.	35,407,509.	10c	44,677,849.
	11	Investments - publicly traded securities		11	
	12	Investments - other securities. See Part IV, line 11	38,244,558.	12	46,290,664.
	13	Investments - program-related. See Part IV, line 11		13	
	14	Intangible assets		14	
	15	Other assets. See Part IV, line 11	853,458.	15	1,153,725.
	16	Total assets. Add lines 1 through 15 (must equal line 33)	87,500,256.	16	104,522,449.
	17	Accounts payable and accrued expenses	1,590,131.	17	6,172,699.
	18	Grants payable	5 554 600	18	2 5 4 2 4 5 5
	19	Deferred revenue	5,571,689.	19	3,749,457.
	20	Tax-exempt bond liabilities		20	
	21	Escrow or custodial account liability. Complete Part IV of Schedule D		21	
es	22	Loans and other payables to any current or former officer, director,			
<b>#</b>		trustee, key employee, creator or founder, substantial contributor, or 35%			
Liabilities		controlled entity or family member of any of these persons	11 054 606	22	11 (01 015
_	23	Secured mortgages and notes payable to unrelated third parties	11,954,686.	23	11,621,915.
	24	Unsecured notes and loans payable to unrelated third parties		24	
	25	Other liabilities (including federal income tax, payables to related third			
		parties, and other liabilities not included on lines 17-24). Complete Part X			
		of Schedule D	19,116,506.	25	21,544,071.
	26	Total liabilities. Add lines 17 through 25  Organizations that follow FASB ASC 958, check here X	19,110,500.	26	21,344,071.
S					
ŭ		and complete lines 27, 28, 32, and 33.	28,071,656.	07	44,466,833.
3ala	27	Net assets without donor restrictions	40,312,094.	27 28	38,511,545.
βE	28	Net assets with donor restrictions	40,312,094.	28	30,311,343.
Ξ		Organizations that do not follow FASB ASC 958, check here			
ō	00	and complete lines 29 through 33.		00	
ets	29	Capital stock or trust principal, or current funds		29	
\SS.	30	Paid-in or capital surplus, or land, building, or equipment fund		30	
Net Assets or Fund Balances	31	Retained earnings, endowment, accumulated income, or other funds	68,383,750.	31 32	82,978,378.
Z	32	Total liebilities and not seed fund balances	87,500,256.	33	104,522,449.
	33	Total liabilities and net assets/fund balances	01,500,250.	<u> </u>	104,522,443.

Pa	rt XI Reconciliation of Net Assets						
	Check if Schedule O contains a response or note to any line in this Part XI				X		
1	Total revenue (must equal Part VIII, column (A), line 12)	1	30,52	<u>3,1</u>	94.		
2	Total expenses (must equal Part IX, column (A), line 25)		19,54				
3	Revenue less expenses. Subtract line 2 from line 1	3	10,97				
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	68,38				
5	Net unrealized gains (losses) on investments	5	3,31	7,7	96.		
6	Donated services and use of facilities	6					
7	Investment expenses	7					
8	Prior period adjustments	8					
9	Other changes in net assets or fund balances (explain on Schedule O)	9	30	0,2	67.		
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32,						
	column (B))	10	82,97	8,3	78.		
Pa	rt XII Financial Statements and Reporting						
	Check if Schedule O contains a response or note to any line in this Part XII				X		
				Yes	No		
1	Accounting method used to prepare the Form 990: Cash X Accrual Other		_				
	If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule O.						
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		X		
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	on a					
	separate basis, consolidated basis, or both:						
	Separate basis Consolidated basis Both consolidated and separate basis						
b	Were the organization's financial statements audited by an independent accountant?		2b	X			
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separat	e basis,					
	consolidated basis, or both:						
	Separate basis Consolidated basis Both consolidated and separate basis						
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	e audit,					
	review, or compilation of its financial statements and selection of an independent accountant?		2c	X			
	If the organization changed either its oversight process or selection process during the tax year, explain on Sch	nedule O.					
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the						
	Uniform Guidance, 2 C.F.R. Part 200, Subpart F?		За	X			
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required	ired audit					
	or audits, explain why on Schedule O and describe any steps taken to undergo such audits		3b	X			

Form **990** (2023)

### **SCHEDULE A**

(Form 990)

Department of the Treasury Internal Revenue Service

### **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

01-6006001

OMB No. 1545-0047

Name of the organization

Employer identification number

Bigelow Laboratory for Ocean Sciences

Part	Reason for Public	Charity Status.	(All organizations must d	complete tr	nis part.) S	ee instructions.				
he org	anization is not a private found	dation because it is: (	For lines 1 through 12, o	check only	one box.)					
1 _	A church, convention of ch	urches, or association	on of churches describe	d in <b>sectio</b>	n 170(b)(	I)(A)(i).				
2 _	A school described in sect	A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990).)								
з 🖳	A hospital or a cooperative	A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii).								
4 📙	A medical research organiz	A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name,								
_	city, and state:									
5	An organization operated for		llege or university owner	d or opera	ted by a g	overnmental unit describ	ped in			
6	section 170(b)(1)(A)(iv). (0		nontal unit described in	coetion 17	70/6\/4\/4\	(v)				
о <u> </u>	☐ A federal, state, or local go	-					nublic described in			
/ [23	An organization that norma section 170(b)(1)(A)(vi). (C		initial part of its support i	rom a gov	emmentai	unit or from the general	public described in			
8 🗌	A community trust describe		(1)(A)(vi) (Complete Par	+ 11 \						
9 🗀	An agricultural research org				ed in conju	unction with a land-grant	college			
<i>9</i>	or university or a non-land-									
	university:	grant college or agric	diture (see instructions).	. Linter tine	marrie, city	, and state of the colleg	e oi			
o 🗆	An organization that norma	ally receives (1) more	than 33 1/3% of its sun	nort from (	contributio	ons membershin fees a	nd aross receints from			
_	activities related to its exer									
	income and unrelated busi									
	See <b>section 509(a)(2).</b> (Co		(1000 000 11011 011 1411 1411 1			a - b - a - a - a - a - a - a - a - a	u cu co,			
1 🗆	An organization organized		ively to test for public sa	afety. See s	section 50	)9(a)(4).				
2	An organization organized	•	•	•			e purposes of one or			
	more publicly supported or	ganizations describe	ed in <b>section 509(a)(1)</b> o	r section	509(a)(2).	See <b>section 509(a)(3).</b> (	Check the box on			
	lines 12a through 12d that	describes the type of	of supporting organization	n and com	nplete lines	s 12e, 12f, and 12g.				
a	Type I. A supporting orga	anization operated, s	supervised, or controlled	by its sup	ported org	ganization(s), typically by	giving			
	the supported organization	on(s) the power to re	gularly appoint or elect a	a majority	of the dire	ctors or trustees of the s	supporting			
_	organization. You must o	complete Part IV, Se	ections A and B.							
b	<b>Type II.</b> A supporting org	anization supervised	d or controlled in connec	tion with it	s support	ed organization(s), by ha	iving			
	control or management of	of the supporting org	anization vested in the s	ame perso	ons that co	ontrol or manage the sup	ported			
_	organization(s). You mus	t complete Part IV,	Sections A and C.							
c L	Type III functionally interest	egrated. A supporting	g organization operated	in connec	tion with, a	and functionally integrate	ed with,			
_	its supported organizatio	n(s) (see instructions	s). You must complete I	Part IV, Se	ections A,	D, and E.				
d L	Type III non-functionally						• •			
	that is not functionally in	-	•	•		-	iveness			
г	requirement (see instruct	•	-							
e L	Check this box if the orga					Type I, Type II, Type III				
	functionally integrated, o	* *	nally integrated support	ing organiz	zation.					
	nter the number of supported or rovide the following information	•	d organization(s)							
g P	(i) Name of supported	(ii) EIN	(iii) Type of organization	(iv) Is the orga	nization listed	(v) Amount of monetary	(vi) Amount of other			
	organization	(.,,	(described on lines 1-10	in your governi	ng document?	support (see instructions)	support (see instructions)			
			above (see instructions))	163	140					
otal										

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	Section A. Public Support								
Cale	ndar year (or fiscal year beginning in)	(a) 2019	<b>(b)</b> 2020	(c) 2021	(d) 2022	(e) 2023	(f) Total		
1	Gifts, grants, contributions, and								
	membership fees received. (Do not								
	include any "unusual grants.")	11869995.	17118937.	17379664.	39655336.	27948589.	113972521		
2	Tax revenues levied for the organ-								
	ization's benefit and either paid to								
	or expended on its behalf								
3	The value of services or facilities								
	furnished by a governmental unit to								
	the organization without charge								
4	Total. Add lines 1 through 3	11869995.	17118937.	17379664.	39655336.	27948589.	113972521		
5	The portion of total contributions								
	by each person (other than a								
	governmental unit or publicly								
	supported organization) included								
	on line 1 that exceeds 2% of the								
	amount shown on line 11,								
	column (f)								
	Public support. Subtract line 5 from line 4.						113972521		
Sec	ction B. Total Support								
Cale	ndar year (or fiscal year beginning in)	(a) 2019	<b>(b)</b> 2020	(c) 2021	(d) 2022	(e) 2023	(f) Total		
7	Amounts from line 4	11869995.	<u> 17118937.</u>	17379664.	<u>39655336.</u>	27948589.	113972521		
8	Gross income from interest,								
	dividends, payments received on								
	securities loans, rents, royalties,								
	and income from similar sources	122,536.	255,455.	528,985.	664,140.	427,893.	1999009.		
9	Net income from unrelated business								
	activities, whether or not the								
	business is regularly carried on								
10	Other income. Do not include gain								
	or loss from the sale of capital								
	assets (Explain in Part VI.)	51,720.	52,021.	104,719.	171,299.	125,707.			
11	<b>Total support.</b> Add lines 7 through 10						116476996		
12	Gross receipts from related activities	, etc. (see instruction	ons)			12			
13	First 5 years. If the Form 990 is for the	ne organization's fi	rst, second, third,	fourth, or fifth tax	year as a section t	501(c)(3)			
	organization, check this box and stop						<u></u>		
	ction C. Computation of Publ					г г	07.05		
	Public support percentage for 2023 (					14	97.85 %		
	Public support percentage from 2022					15	97.82 %		
16a	6a 33 1/3% support test - 2023. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and								
	stop here. The organization qualifies as a publicly supported organization								
b	33 1/3% support test - 2022. If the								
	and <b>stop here.</b> The organization qual								
17a	10% -facts-and-circumstances tes								
	and if the organization meets the fact		•	•	•	· ·			
_	meets the facts-and-circumstances to	-			-				
b	10% -facts-and-circumstances tes	ū				•	10% or		
	more, and if the organization meets the		•		•				
	organization meets the facts-and-circ								
18	<b>Private foundation.</b> If the organization	on did not check a	box on line 13, 16	a, 16b, 17a, or 17k	o, check this box a	and see instruction	s 🗀		

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II \

Section A. Public Support	elow, please con	ipiete i ait ii.)				
Calendar year (or fiscal year beginning in)	(a) 2019	<b>(b)</b> 2020	(c) 2021	(d) 2022	(e) 2023	(f) Total
1 Gifts, grants, contributions, and	, ,		,	` '		
membership fees received. (Do not						
include any "unusual grants.")						
<b>2</b> Gross receipts from admissions,						
merchandise sold or services per-						
formed, or facilities furnished in						
any activity that is related to the						
organization's tax-exempt purpose  3 Gross receipts from activities that						
are not an unrelated trade or bus-						
		+			+	-
4 Tax revenues levied for the organ-						
ization's benefit and either paid to						
or expended on its behalf						
5 The value of services or facilities						
furnished by a governmental unit to						
the organization without charge						
6 Total. Add lines 1 through 5						
7a Amounts included on lines 1, 2, and						
3 received from disqualified persons						
<b>b</b> Amounts included on lines 2 and 3 received						
from other than disqualified persons that exceed the greater of \$5,000 or 1% of the						
amount on line 13 for the year						
c Add lines 7a and 7b						
8 Public support. (Subtract line 7c from line 6.)						
Section B. Total Support		•		•	•	,
Calendar year (or fiscal year beginning in)	(a) 2019	<b>(b)</b> 2020	(c) 2021	(d) 2022	(e) 2023	(f) Total
9 Amounts from line 6						
10a Gross income from interest,						
dividends, payments received on						
securities loans, rents, royalties, and income from similar sources						
<b>b</b> Unrelated business taxable income						
(less section 511 taxes) from businesses						
acquired after June 30, 1075						
c Add lines 10a and 10b						
11 Net income from unrelated business						
activities not included on line 10b,						
whether or not the business is						
regularly carried on						
or loss from the sale of capital						
assets (Explain in Part VI.)						
<b>13 Total support.</b> (Add lines 9, 10c, 11, and 12.)				<u> </u>		<u> </u>
14 First 5 years. If the Form 990 is for the	ne organization's f	first, second, third,	, fourth, or fifth tax	year as a sectior	n 501(c)(3) organizat	ion,
check this box and stop here		······································				<u></u>
Section C. Computation of Publ					<del> </del>	
<b>15</b> Public support percentage for 2023 (			column (f))			9
16 Public support percentage from 2022					16	Ç
Section D. Computation of Inve		<u>_</u>			14-1	
17 Investment income percentage for 20						(
18 Investment income percentage from					18	
19a 33 1/3% support tests - 2023. If the						17 is not
more than 33 1/3%, check this box a						L
b 33 1/3% support tests - 2022. If the	organization did	not check a box o	n line 14 or line 19	a, and line 16 is r	nore than 33 1/3%,	and
line 18 is not more than 33 1/3%, che	eck this box and <b>s</b>	top here. The orga	anization qualifies	as a publicly sup	ported organization	L
20 Private foundation. If the organization	on did not check a	a box on line 14, 19	a, or 19b, check t	his box and see i	nstructions	

### Part IV | Supporting Organizations

(Complete only if you checked a box on line 12 of Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

### Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b** Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? If "Yes," complete Part I of Schedule L (Form 990).
- **9a** Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in **Part VI.**
- **b** Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? *If* "Yes," *provide detail in* **Part VI.**
- c Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.
  - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

		Yes	No
	1		
	2		
	3a		
	3b		
	-		
	3с		
	4a		
	-ra		
	<b>1</b> L		
	4b		
	4c		
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	9с		
	40-		
	10a		
	401		
	10b		
aule	A (Forr	n 990)	2023

Pa	rt IV   Supporting Organizations <sub>(continued)</sub>			
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described on lines 11b and			
	11c below, the governing body of a supported organization?	11a		
b	A family member of a person described on line 11a above?	11b		
С	A 35% controlled entity of a person described on line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide			
	detail in Part VI.	11c		
Sec	etion B. Type I Supporting Organizations			
			Yes	No
1	Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or			
	more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers,			
	directors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s)			
	effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported			
	organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported	·		
_	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in			
	Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated,			
	supervised, or controlled the supporting organization.	2		
Sec	supervised, or controlled the supporting organizations			
000	Tion 6. Type it supporting organizations		Yes	No
4	Mars a majority of the expeniention's divectors of the divectors		162	NO
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors			
	or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control			
	or management of the supporting organization was vested in the same persons that controlled or managed	_		
Sec	the supported organization(s). etion D. All Type III Supporting Organizations	1		
000	Tion D. All Type III oupporting organizations		Yes	No
4	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the		162	NO
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the			
	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax			
	year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the	_		
_	organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported			
	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how			
	the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described on line 2, above, did the organization's supported organizations have a			
	significant voice in the organization's investment policies and in directing the use of the organization's			
	income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's			
0	supported organizations played in this regard.	3		
	tion E. Type III Functionally Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the yea(see instructions)	<b>)-</b>		
а	The organization satisfied the Activities Test. Complete line 2 below.			
b				
С		ıstructio	ns).	
2	Activities Test. Answer lines 2a and 2b below.		Yes	No
а	, , , , , , , , , , , , , , , , , , , ,			
	the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify			
	those supported organizations and explain how these activities directly furthered their exempt purposes,			
	how the organization was responsive to those supported organizations, and how the organization determined			
	that these activities constituted substantially all of its activities.	2a	igsquare	
b	Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement,			
	one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in			
	Part VI the reasons for the organization's position that its supported organization(s) would have engaged in			
	these activities but for the organization's involvement.	2b		
3	Parent of Supported Organizations. Answer lines 3a and 3b below.			
а	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or			
	trustees of each of the supported organizations? If "Yes" or "No" provide details in Part VI.	3a		

**b** Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? *If* "Yes," *describe in* **Part VI** *the role played by the organization in this regard.* 

Bigelow Laboratory for Ocean Sciences 01-6006001 Page 6 Schedule A (Form 990) 2023 Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (explain in Part VI). See instructions. All other Type III non-functionally integrated supporting organizations must complete Sections A through E. (B) Current Year Section A - Adjusted Net Income (A) Prior Year (optional) 1 Net short-term capital gain Recoveries of prior-year distributions 2 2 Other gross income (see instructions) 3 4 Add lines 1 through 3. Depreciation and depletion 5 5 Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or 6 maintenance of property held for production of income (see instructions) 7 Other expenses (see instructions) Adjusted Net Income (subtract lines 5, 6, and 7 from line 4) 8 (B) Current Year Section B - Minimum Asset Amount (A) Prior Year (optional) 1 Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year): a Average monthly value of securities 1a **b** Average monthly cash balances 1b c Fair market value of other non-exempt-use assets 1c d Total (add lines 1a, 1b, and 1c) 1d e Discount claimed for blockage or other factors (explain in detail in Part VI):

8	Minimum Asset Amount (add line 7 to line 6)	8		
Sect	Current Year			
1	Adjusted net income for prior year (from Section A, line 8, column A)	1		
2	Enter 0.85 of line 1.	2		
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3		
4	Enter greater of line 2 or line 3.	4		
5	Income tax imposed in prior year	5		
6	6 Distributable Amount. Subtract line 5 from line 4, unless subject to			
	emergency temporary reduction (see instructions).	6		

2

3

<u>4</u> 5

6

7

Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions).

Acquisition indebtedness applicable to non-exempt-use assets

Net value of non-exempt-use assets (subtract line 4 from line 3)

Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount,

Subtract line 2 from line 1d.

Multiply line 5 by 0.035.

Recoveries of prior-year distributions

see instructions).

6

Schedule A (Form 990) 2023

OCIT	dale A (1 01111 330) 2020 = = <b>3</b> = = 3 : = = 3 : = 5	<u></u>	80-00		_
Pa	t V Type III Non-Functionally Integrated 50	9(a)(3) Supporting Orga	anizations <sub>(continue</sub>	ed)	
Sect	on D - Distributions		•		Current Year
1	Amounts paid to supported organizations to accomplish e	xempt purposes		1	
2	Amounts paid to perform activity that directly furthers exer	npt purposes of supported			
	organizations, in excess of income from activity			2	
3	Administrative expenses paid to accomplish exempt purpo	ses of supported organization	ns	3	
4	Amounts paid to acquire exempt-use assets			4	
5	Qualified set-aside amounts (prior IRS approval required - p	provide details in <b>Part VI</b> )		5	
6	Other distributions (describe in Part VI). See instructions.			6	
7	7 Total annual distributions. Add lines 1 through 6.				
8	Distributions to attentive supported organizations to which the organization is responsive				
	(provide details in Part VI). See instructions.				
9	9 Distributable amount for 2023 from Section C, line 6			9	
10	Line 8 amount divided by line 9 amount			10	
		(:)	/::\		/:::\

Sect	ion E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2023	(iii) Distributable Amount for 2023
1	Distributable amount for 2023 from Section C, line 6			
2	Underdistributions, if any, for years prior to 2023 (reason-			
	able cause required - explain in Part VI). See instructions.			
3	Excess distributions carryover, if any, to 2023			
а	From 2018			
b	From 2019			
c	From 2020			
d	From 2021			
е	From 2022			
f	Total of lines 3a through 3e			
g	Applied to underdistributions of prior years			
h	Applied to 2023 distributable amount			
i_	Carryover from 2018 not applied (see instructions)			
j	Remainder. Subtract lines 3g, 3h, and 3i from line 3f.			
4	Distributions for 2023 from Section D,			
	line 7: \$			
a	Applied to underdistributions of prior years			
b	Applied to 2023 distributable amount			
c	Remainder. Subtract lines 4a and 4b from line 4.			
5	Remaining underdistributions for years prior to 2023, if			
	any. Subtract lines 3g and 4a from line 2. For result greater			
	than zero, explain in Part VI. See instructions.			
6	Remaining underdistributions for 2023. Subtract lines 3h			
	and 4b from line 1. For result greater than zero, explain in			
	Part VI. See instructions.			
7	Excess distributions carryover to 2024. Add lines 3j			
	and 4c.			
8	Breakdown of line 7:			
a	Excess from 2019			
b	Excess from 2020			
С	Excess from 2021			
d	Excess from 2022			
е	Excess from 2023			

Schedule A (Form 990) 2023

# Schedule B (Form 990)

### **Schedule of Contributors**

OMB No. 1545-0047

**2023** 

Schedule B (Form 990) (2023)

Employer identification number

Department of the Treasury Internal Revenue Service

Name of the organization

Attach to Form 990, 990-EZ, or 990-PF.
Go to www.irs.gov/Form990 for the latest information.

Bigelow Laboratory for Ocean Sciences

01-6006001

Organization type	Organization type (check one):						
Filers of:	Section:						
Form 990 or 990-E	$\overline{X}$ 501(c)( $\overline{3}$ ) (enter number) organization						
	4947(a)(1) nonexempt charitable trust <b>not</b> treated as a private foundation						
	527 political organization						
Form 990-PF	501(c)(3) exempt private foundation						
	4947(a)(1) nonexempt charitable trust treated as a private foundation						
	501(c)(3) taxable private foundation						
	inization is covered by the <b>General Rule</b> or a <b>Special Rule</b> . on 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.						
General Rule							
	ganization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.						
Special Rules							
sections contribut	For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II.						
contribut literary, o	For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III.						
For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Don't complete any of the parts unless the <b>General Rule</b> applies to this organization because it received nonexclusively religious, charitable, etc., contributions totaling \$5,000 or more during the year\$							
Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990), but it must answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990).							

For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

Name of organization Employer identification number

### Bigelow Laboratory for Ocean Sciences

01-6006001

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	al space is needed.	
(a)	(b)	(c)	(d)
	Name, address, and ZIP + 4	s 17,542,697.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
2		\$ 6,874,138.	Person X Payroll X Noncash X (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)

Name of organization Employer identification number

### Bigelow Laboratory for Ocean Sciences

01-6006001

Part II	Noncash Property (see instructions). Use duplicate copies of Part II if a	dditional space is needed.	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
2	6 shares of Bershire Hathaway Class A stock and 485 shares of Berkshire Hathaway Class B stock.	\$_3,864,958.	03/12/24
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
2	5 shares of Berkshire Hathaway Class A and 735 shares of Berkshire Hathaway Class B stock.	\$2,988,693.	11/17/23
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
202452 10 0		\$	Sahadida D./Farra 2001/(2002)

Name of organization Employer identification number

## Bigelow Laboratory for Ocean Sciences 01-6006001 Part III Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this info. once.) Use duplicate copies of Part III if additional space is needed. (a) No. from Part I (b) Purpose of gift (c) Use of gift (d) Description of how gift is held (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from Part I (b) Purpose of gift (c) Use of gift (d) Description of how gift is held (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift

323454 12-26-23 Schedule B (Form 990) (2023)

Relationship of transferor to transferee

Transferee's name, address, and ZIP + 4

### SCHEDULE C (Form 990)

Department of the Treasury Internal Revenue Service Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under Section 501(c) and Section 527

Complete if the organization is described below. Attach to Form 990 or Form 990-EZ. Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

If the organization answered "Yes" on Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then:

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes" on Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then:

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes" on Form 990, Part IV, line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then:

• Section 501(c)(4), (5), or (6) organizations: Complete Part III.

Nan	ne of orga		- 1			loyer identification number
			Laboratory for			01-6006001
Pa	art I-A	Complete if the org	janization is exempt un	ider section 501(c)	or is a section 527 o	organization.
2	Political	campaign activity expendit	ation's direct and indirect polit ures gn activities		\$	
Pa	art I-B	Complete if the org	janization is exempt un	der section 501(c)	(3).	
1	Enter the	e amount of any excise tax	incurred by the organization u	nder section 4955	\$	0.
			incurred by organization mana			
			n 4955 tax, did it file Form 472			
4a	Was a co	orrection made?				Yes No
b	f "Yes,"	describe in Part IV.				
			janization is exempt un			
			by the filing organization for s			
2			ization's funds contributed to			
						·
3			. Add lines 1 and 2. Enter here			
	line 17b				\$	·
4			1120-POL for this year?			
5	made pa	lyments. For each organiza	mployer identification number of tion listed, enter the amount pa comptly and directly delivered to additional space is needed, pro	aid from the filing organi o a separate political org	ization's funds. Also enter th ganization, such as a separa	ne amount of political
		(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's funds. If none, enter -0	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization.  If none, enter -0

		orm 990) 2023	Bigel	ow Lab	oratory for	Ocean Scie	nces 01-6	006001 Page 2			
Pa	rt II-A	Complete if the org	ganizatio	n is exer	mpt under sectio	n 501(c)(3) and fil	ed Form 5768 (el	ection under			
	Check Check	if the filing organiza expenses, and sha	re of exces	s lobbying			group member's name	e, address, EIN,			
<u> </u>	SHECK	Limi	ts on Lobl	ying Expe	·		(a) Filing organization's totals				
b c d e	Total lob Total lob Other ex Total ex Lobbyin	obying expenditures to inflobying expenditures to inflobying expenditures (add likempt purpose expenditure empt purpose expenditure g nontaxable amount. Entount on line 1e, column (a) of	0. 72,064. 72,064. 19,474,565. 19,546,629. 1,000,000.								
	over \$50 over \$1, over \$1,	\$500,000, 00,000 but not over \$1,000,000 but not over \$1,5 500,000 but not over \$17, 7,000,000,	00,000,	\$100,00 \$175,00	the amount on line 1e.  10 plus 15% of the exc  10 plus 10% of the exc  10 plus 5% of the exce  10 plus 5% of the exce  10 plus 5%	ess over \$1,000,000.					
g		ots nontaxable amount (er	nter 25% o				250,000.				
h	Subtrac	t line 1g from line 1a. If zer	o or less, e	enter -0			0.				
i	Subtrac	t line 1f from line 1c. If zero	o or less, e	nter -0			0.				
j		s an amount other than ze g section 4911 tax for this			line 1i, did the organiza			Yes No			
		(Some organizations t	hat made See	a section 5 the separa	ate instructions for li	have to complete all nes 2a through 2f.)	of the five columns b	elow.			
			Lobk	ying Exper	nditures During 4-Yea	ar Averaging Period					
		Calendar year al year beginning in)	(a) :	2020	<b>(b)</b> 2021	<b>(c)</b> 2022	(d) 2023	<b>(e)</b> Total			
		g nontaxable amount					1,000,000.	1,000,000.			
b		g ceiling amount of line 2a, column(e))						1,500,000.			
С	Total lob	obying expenditures					72,064.	72,064.			
		ots nontaxable amount ots ceiling amount					250,000.	250,000.			
		of line 2d, column (e))						375,000.			

Schedule C (Form 990) 2023

f Grassroots lobbying expenditures

## Schedule C (Form 990) 2023 Bigelow Laboratory for Ocean Sciences 01-6006001 Page 3 Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

For each "Yes" response on lines 1a through 1i below, provide in Part IV a detailed description	(a	)	(b)		
of the lobbying activity.	Yes	No	Amount		
During the year, did the filing organization attempt to influence foreign, national, state, or					
local legislation, including any attempt to influence public opinion on a legislative matter					
or referendum, through the use of:					
a Volunteers?					
<b>b</b> Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?					
c Media advertisements?					
d Mailings to members, legislators, or the public?					
e Publications, or published or broadcast statements?					
f Grants to other organizations for lobbying purposes?					
g Direct contact with legislators, their staffs, government officials, or a legislative body?					
<ul><li>h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?</li><li>i Other activities?</li></ul>					
j Total. Add lines 1c through 1i					
2a Did the activities in line 1 cause the organization to not be described in section 501(c)(3)?					
<b>b</b> If "Yes," enter the amount of any tax incurred under section 4912					
c If "Yes," enter the amount of any tax incurred by organization managers under section 4912					
d If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?					
Part III-A Complete if the organization is exempt under section 501(c)(4), sect 501(c)(6).	ion 501(c)	(5), or se	ection		
			Yes No		
1 Were substantially all (90% or more) dues received nondeductible by members?					
2 Did the organization make only in-house lobbying expenditures of \$2,000 or less?					
3 Did the organization agree to carry over lobbying and political campaign activity expenditures from	the prior vear	? 3	l l		
Dowl III D Complete if the every protein is every tripley section $FO(4/\epsilon)/4$					
Part III-B Complete if the organization is exempt under section 501(c)(4), sect 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "Yos "	ion 501(c)	(5), or se			
501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes."	ion 501(c) d "No" OR	(5), or se (b) Part			
501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes."  1 Dues, assessments and similar amounts from members	ion 501(c) d "No" OR	(5), or se (b) Part			
501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes."  1 Dues, assessments and similar amounts from members  2 Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenditures)	ion 501(c) d "No" OR	(5), or se (b) Part			
501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes."  1 Dues, assessments and similar amounts from members  2 Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).	ion 501(c) d "No" OR 	(5), or se			
501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes."  1 Dues, assessments and similar amounts from members  2 Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).  a Current year	ion 501(c) d "No" OR	(5), or set (b) Part			
501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes."  1 Dues, assessments and similar amounts from members  2 Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).  a Current year  b Carryover from last year	ion 501(c) d "No" OR	(5), or se (b) Part			
501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes."  1 Dues, assessments and similar amounts from members  2 Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).  a Current year  b Carryover from last year  c Total	ion 501(c) d "No" OR ical	(5), or se (b) Part			
501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes."  1 Dues, assessments and similar amounts from members  2 Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).  a Current year  b Carryover from last year  c Total  3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues	ion 501(c) d "No" OR ical	(5), or se (b) Part			
501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes."  1 Dues, assessments and similar amounts from members  2 Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).  a Current year  b Carryover from last year  c Total	ion 501(c) d "No" OR ical	(5), or se (b) Part			
501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes."  1 Dues, assessments and similar amounts from members  2 Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).  a Current year  b Carryover from last year  c Total  3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues  4 If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the expenses in the section of the exceeds the amount on line 3, what portion of the expenses in the section of the exceeds the amount on line 3, what portion of the expenses is an expense in the section of the exceeds the amount on line 3, what portion of the expenses is an expense in the section of the expenses is an expense in the section of the expenses is an expense in the section of the expenses is an expense in the section of the expenses is an expense in the section of the expenses is an expense in the section of the expense is an expense in the section of the expense is an expense in the section of the expense is an expense in the section of the expense is an expense in the section of the expense is an expense in the section of the expense is an expense in the section of the expense is an expense in the section of the expense is an expense in the section of the expense is an expense in the section of the expense is an expense in the section of the expense is an expense in the section of the expense is an expense in the section of the expense is an expense in the section of the expense is an expense in the section of the expense is an expense in the section of the expense is an expense in the section of the expense is an expense in the section of the expense is an expense in the expense in the expense is an expense in the expense is an expense in the	ion 501(c) d "No" OR ical	(5), or se (b) Part			
501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes."  1 Dues, assessments and similar amounts from members  2 Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).  a Current year  b Carryover from last year  c Total  3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues  4 If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the endoes the organization agree to carryover to the reasonable estimate of nondeductible lobbying and	ion 501(c) d "No" OR ical	(5), or set (b) Part			
501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes."  1 Dues, assessments and similar amounts from members  2 Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).  a Current year  b Carryover from last year  c Total  3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues  4 If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the expenditures next year?	ion 501(c) d "No" OR ical	(5), or set (b) Part  2a 2b 2c 3			
501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes."  1 Dues, assessments and similar amounts from members  2 Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).  a Current year  b Carryover from last year  c Total  3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues  4 If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the expenditures next year?  5 Taxable amount of lobbying and political expenditures. See instructions	ion 501(c)	(5), or set (b) Part 2a 2b 2c 3	III-A, line 3, is		
501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes."  1 Dues, assessments and similar amounts from members  2 Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).  a Current year  b Carryover from last year  c Total  3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues  4 If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the expenditures next year?  5 Taxable amount of lobbying and political expenditures. See instructions  Part IV Supplemental Information	ion 501(c)	(5), or set (b) Part 2a 2b 2c 3	III-A, line 3, is		
501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes."  1 Dues, assessments and similar amounts from members  2 Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).  a Current year  b Carryover from last year  c Total  3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues  4 If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the expenditures next year?  5 Taxable amount of lobbying and political expenditures. See instructions  Part IV Supplemental Information  Provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated grounstructions); and Part II-B, line 1. Also, complete this part for any additional information.	ion 501(c) d "No" OR ical  ccess political	(5), or sea (b) Part	and 2 (see		
501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes."  1 Dues, assessments and similar amounts from members 2 Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).  a Current year  b Carryover from last year  c Total  3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues  4 If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the expenditures next year?  5 Taxable amount of lobbying and political expenditures. See instructions  Part IV Supplemental Information  Provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated grouinstructions); and Part II-B, line 1. Also, complete this part for any additional information.  Part II-A, Line 1 & 2:  The Organization expended \$72,064 on lobbying activi	ion 501(c) d "No" OR ical  ccess political	(5), or sea (b) Part	and 2 (see		
501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes."  1 Dues, assessments and similar amounts from members 2 Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).  a Current year  b Carryover from last year  c Total  3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues  4 If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the expenditures next year?  5 Taxable amount of lobbying and political expenditures. See instructions  Part IV Supplemental Information  Provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated grouinstructions); and Part II-B, line 1. Also, complete this part for any additional information.  Part II-A, Line 1 & 2:	ion 501(c) d "No" OR ical  ccess political	(5), or sea (b) Part	and 2 (see		
501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered answered "Yes."  1 Dues, assessments and similar amounts from members 2 Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).  a Current year  b Carryover from last year  c Total  3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues  4 If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the expenditures next year?  5 Taxable amount of lobbying and political expenditures. See instructions  Part IV Supplemental Information  Provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated grouinstructions); and Part II-B, line 1. Also, complete this part for any additional information.  Part II – A, Line 1 & 2:  The Organization expended \$72,064 on lobbying activi	ion 501(c) d "No" OR ical  ccess political	(5), or sea (b) Part	and 2 (see		

### **SCHEDULE D** (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements
Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.
Attach to Form 990.
Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 Open to Public

Inspection

Name of the organization

Bigelow Laboratory for Ocean Sciences

Employer identification number 01-6006001

Pa	organizations Maintaining Donor Advise organization answered "Yes" on Form 990, Part IV, lin		miliai Fullus Of	ACCOUNTS. Complete if the	
	g, w.t.t.,	(a) Donor advised	I funds	(b) Funds and other accounts	s
1	Total number at end of year				
2	Aggregate value of contributions to (during year)				
3	Aggregate value of grants from (during year)				
4	Aggregate value at end of year				
5	Did the organization inform all donors and donor advisors in v	writing that the assets he	ld in donor advised fu	inds	
	are the organization's property, subject to the organization's	exclusive legal control?		Yes	No
6	Did the organization inform all grantees, donors, and donor a	dvisors in writing that gra	nt funds can be used	l only	
	for charitable purposes and not for the benefit of the donor of	or donor advisor, or for an	y other purpose confe	erring	
	impermissible private benefit?				No
Pa	rt II Conservation Easements. Complete if the org	ganization answered "Yes	" on Form 990, Part I	V, line 7.	
1	Purpose(s) of conservation easements held by the organizati	on (check all that apply).			
	Preservation of land for public use (for example, recrea	ition or education) 🔲	Preservation of a his	torically important land area	
	Protection of natural habitat		Preservation of a cer	tified historic structure	
	Preservation of open space				
2	Complete lines 2a through 2d if the organization held a qualif	fied conservation contribu	ution in the form of a		
	day of the tax year.			Held at the End of the 1	ax Year
	Total number of conservation easements				
	Total acreage restricted by conservation easements				
С	Number of conservation easements on a certified historic stru	ucture included on line 2a	a	2c	
d	Number of conservation easements included on line 2c acqu				
	on a historic structure listed in the National Register				
3	Number of conservation easements modified, transferred, rel	leased, extinguished, or to	erminated by the orga	anization during the tax	
	year				
4	Number of states where property subject to conservation eas				
5	Does the organization have a written policy regarding the per				_
	violations, and enforcement of the conservation easements it				No
6	Staff and volunteer hours devoted to monitoring, inspecting,	handling of violations, an	d enforcing conserva	tion easements during the yea	ar
7	Amount of our anger incurred in manitoring inspecting hand	lling of violetions, and ont	ioroina conconvation (	accoments duving the year	
7	Amount of expenses incurred in monitoring, inspecting, hand	alling of violations, and em	ording conservation e	easements during the year	
8	Does each conservation easement reported on line 2d above	satisfy the requirements	of section 170(h)(4)(F	3)(i)	
Ū	and section 170(h)(4)(B)(ii)?				No
9	In Part XIII, describe how the organization reports conservati				
·	balance sheet, and include, if applicable, the text of the footr		· ·		
	organization's accounting for conservation easements.	Total to the organization o	marolar statomores	and docomboo and	
Pa	rt III Organizations Maintaining Collections of	f Art, Historical Tre	asures, or Other	Similar Assets.	
	Complete if the organization answered "Yes" on Form	990, Part IV, line 8.	•		
1a	If the organization elected, as permitted under FASB ASC 95	58, not to report in its reve	enue statement and b	alance sheet works	
	of art, historical treasures, or other similar assets held for pub	•			
	service, provide in Part XIII the text of the footnote to its finar			,	
b	If the organization elected, as permitted under FASB ASC 95			ice sheet works of	
	art, historical treasures, or other similar assets held for public				
	provide the following amounts relating to these items.	, .,,		, ,	
	(i) Revenue included on Form 990, Part VIII, line 1			\$	
				<b>A</b>	,
2	If the organization received or held works of art, historical treations				,
_	the following amounts required to be reported under FASB A			· 1	
а	Revenue included on Form 990, Part VIII, line 1	~		\$	
	Assets included in Form 990 Part Y			¢	-

44,677,849. Schedule D (Form 990) 2023

3,630,150.

9,029,230.

12,659,380.

e Other

c Leasehold improvements

d Equipment

Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, line 10c, column (B))

Schedule D (Form 990) 2023 Bigelow Lab	oratory for O	cean Sciences	01-6006001 Page 3
Part VII Investments - Other Securities	<u> </u>		
Complete if the organization answered "Yes"	on Form 990, Part IV, line	11b. See Form 990, Part X, I	ine 12.
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation:	: Cost or end-of-year market value
(1) Financial derivatives			
(2) Closely held equity interests			
(3) Other			
(A) Money Market Funds	14,109,874.	End-of-Year	Market Value
(B) Exchange Traded Funds	17,185,613.	End-of-Year	
(C) Fixed Income Funds	14,995,177.	End-of-Year	
(D)			1421100 14240
(E)			
(F)			
(G)			
(H)	46,290,664.		
Total. (Col. (b) must equal Form 990, Part X, line 12, col. (B))  Part VIII Investments - Program Related.	40,230,004.		
Complete if the organization answered "Yes"	on Form 000 Port IV line	110 Coo Form 000 Port V II	ino 12
(a) Description of investment	(b) Book value		: Cost or end-of-year market value
	(b) book value	(c) Method of Valuation.	. Cost of end-or-year market value
(1)			
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Col. (b) must equal Form 990, Part X, line 13, col. (B))			
Part IX Other Assets			
Complete if the organization answered "Yes"		11d. See Form 990, Part X, I	
(a)	Description		(b) Book value
(1)			
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Column (b) must equal Form 990, Part X, line 15, co	I. (B))		
Part X Other Liabilities			•
Complete if the organization answered "Yes"	on Form 990, Part IV, line	11e or 11f. See Form 990, P	art X, line 25.
1. (a) Description of liability	·	·	(b) Book value
(1) Federal income taxes			
(2)			
(3)			
(4)			
(5)			
(6)			<u> </u>
(~)			

Total. (Column (b) must equal Form 990, Part X, line 25, col. (B))
 Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII... X

(7) (8)

Sche	edule D (Form 990) 2023 Bigelow Laboratory for Ocea	an So	ciences	<u>01-</u>	6006001	Page 4
Pai	rt XI Reconciliation of Revenue per Audited Financial Stateme	nts Wi	th Revenue per R	eturr	ก	
	Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.					
1	Total revenue, gains, and other support per audited financial statements			1	34,141,	257
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:					
а	Net unrealized gains (losses) on investments	2a	3,317,796.			
b	Donated services and use of facilities	2b				
С	Recoveries of prior year grants	2c				
d	Other (Describe in Part XIII.)	2d	300,267.			
е	Add lines 2a through 2d			2e	3,618,	
3	Subtract line 2e from line 1			3	30,523,	194
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:					
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a				
b	Other (Describe in Part XIII.)	4b				
_	Add lines 4a and 4b			4c		0
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)			5	30,523,	194
Pa	rt XII Reconciliation of Expenses per Audited Financial Stateme	ents W	ith Expenses per	Retu	ırn	
	Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.					
1	Total expenses and losses per audited financial statements			1	19,546,	629
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:					
а	Donated services and use of facilities	2a				
b	Prior year adjustments	2b				
С	Other losses	2c				
d	Other (Describe in Part XIII.)	2d				_
е	Add lines 2a through 2d			2e		0.
3	Subtract line 2e from line 1			3	19,546,	629
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:					
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a				
b	Other (Describe in Part XIII.)	4b				

### Part XIII Supplemental Information

c Add lines 4a and 4b

5 Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

### Part III, line 1a:

The Laboratory houses the Provasoli-Guillard National Center of Marine Algae and Microbiota. The Laboratory does not capitalize this collection of more than 2,700 strains of marine phytoplankton, bacteria, and viruses. The Laboratory holds the collection for educational and research purposes; the strains are available to the public. Proceeds from the sales of strain samples are used to maintain and preserve the collection.

### Part X, Line 2:

The Laboratory qualifies as an organization exempt from federal income tax under Internal Revenue Code Section 501(c)(3) and files a Form 990 tax return. With few exceptions, the Laboratory is no longer subject to U.S.

19,546,629.

### SCHEDULE J (Form 990)

**Compensation Information** 

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

Attach to Form 990.

**ZUZ**3

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

Department of the Treasury

Go to www.irs.gov/Form990 for instructions and the latest information.

Employer identification number 01-6006001

Bigelow Laboratory for Ocean Sciences
Part I Questions Regarding Compensation

			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990,			
	Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments  Health or social club dues or initiation fees			
	Discretionary spending account Personal services (such as maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or			
	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors,			
	trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?	2		
3	Indicate which, if any, of the following the organization used to establish the compensation of the organization's			
	CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to			
	establish compensation of the CEO/Executive Director, but explain in Part III.			
	Compensation committee  X Written employment contract			
	Independent compensation consultant Compensation survey or study			
	X Form 990 of other organizations X Approval by the board or compensation committee			
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing			
	organization or a related organization:			
а	Receive a severance payment or change-of-control payment?	4a		X
b	Participate in or receive payment from a supplemental nonqualified retirement plan?	4b		Х
С	Participate in or receive payment from an equity-based compensation arrangement?	4c		Х
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the revenues of:			
а	The organization?	5a		X
b	Any related organization?	5b		Х
	If "Yes" on line 5a or 5b, describe in Part III.			
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the net earnings of:			
а	The organization?	6a		X
b	Any related organization?	6b		Х
	If "Yes" on line 6a or 6b, describe in Part III.			
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments			
	not described on lines 5 and 6? If "Yes," describe in Part III	7		X
8	Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the			
	initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8		X
9	If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in			
	Regulations section 53.4958-6(c)?	9		1

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2023

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title		(B) Breakdown of W	/-2 and/or 1099-MISe compensation	C and/or 1099-NEC	other deferred	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B)
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation			reported as deferred on prior Form 990
(1) Deborah Bronk	(i)	358,042.	0.	0.	21,988.	5,614.	385,644.	0.
President & CEO	(ii)	0.	0.	0.	0.	0.	0.	0.
(2) Jennifer Cutshall	(i)	220,526.	0.	0.	13,569.	13,161.	247,256.	0.
VP Strategic Alliances and	(ii)	0.	0.	0.	0.	0.	0.	0.
(3) Ramunas Stepanauskas	(i)	189,676.	0.	0.	12,069.	32,267.	234,012.	0.
Senior Research Scientist	(ii)	0.	0.	0.	0.	0.	0.	0.
(4) Benjamin Twining	(i)	186,624.	0.	0.	11,891.	33,314.	231,829.	0.
VP Education & Research	(ii)	0.	0.	0.	0.	0.	0.	0.
(5) David Fields	(i)	149,676.	0.	0.	9,735.	51,328.	210,739.	0.
Senior Research Scientist	(ii)	0.	0.	0.	0.	0.	0.	0.
(6) Beth Orcutt	(i)	169,741.	0.	0.	10,542.	26,398.	206,681.	0.
VP for Research/Senior Res	(ii)	0.	0.	0.	0.	0.	0.	0.
(7) David Whitt	(i)	172,634.	0.	0.	11,054.	10,381.	194,069.	0.
CFO/VP for Administration	(ii)	0.	0.	0.	0.	0.	0.	0.
(8) Michael Lomas	(i)	156,560.	0.	0.	10,131.	21,335.	188,026.	0.
Senior Research Scientist	(ii)	0.	0.	0.	0.	0.	0.	0.
(9) William M. Balch	(i)	157,099.	0.	0.	9,379.	12,095.	178,573.	0.
Senior Research Scientist	(ii)	0.	0.	0.	0.	0.	0.	0.
(10) Steve Archer	(i)	150,650.	0.	0.	9,629.	17,249.	177,528.	0.
Senior Research Scientist	(ii)	0.	0.	0.	0.	0.	0.	0.
(11) David Emerson	(i)	152,165.	0.	0.	9,323.	5,886.	167,374.	0.
Senior Research Scientist	(ii)	0.	0.	0.	0.	0.	0.	0.
(12) Nicole Poulton	(i)	136,688.	0.	0.	8,455.	12,846.	157,989.	0.
Senior Research Scientist	(ii)	0.	0.	0.	0.	0.	0.	0.
(13) Steven Profaizer	(i)	141,708.	0.	0.	8,765.	5,684.	156,157.	0.
Chief Communications Officer	(ii)	0.	0.	0.	0.	0.	0.	0.
(14) Joaquin Martinez	(i)	118,497.	0.	0.	7,525.	24,892.	150,914.	0.
Senior Research Scientist	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)							
	(ii)							
	(i)							
	(ii)							

Schedule J (Form 990) 2023	Bigelow Laboratory for Ocean Sciences	01-6006001	Page 3
Part III Supplemental Informa	tion		
	on, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II.	. Also complete this part for any additional informatio	n.
-			

### SCHEDULE K (Form 990)

Department of the Treasury Internal Revenue Service

### **Supplemental Information on Tax-Exempt Bonds**

Complete if the organization answered "Yes" on Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

Attach to Form 990. Go to www.irs.gov/Form990 for instructions and the latest information.

2023
Open to Public Inspection

Employer identification number

01-6006001

Name of the organization

Bigelow Laboratory for Ocean Sciences

	Bigelow Lai					2				T - 0	000	001		
Part I		ee Part VI	1	• • •							-			
	(a) Issuer name	(b) Issuer EIN	(c) CUSIP#	(d) Date issue	d (e) Issi	ue price	(f) Descript	ion of purpose	( <b>g</b> ) De	efeased		behalf		
									<u> </u>	T	of is:		finan	<u> </u>
	nance Authority of					<u> </u>	lo mofin	ance deb	Yes	No	Yes	No	Yes	No
	<b>-</b>	01-0392006	Mono Arra i 1	04/01/1	0   1201		-	ance deb h First	4	X		$ \mathbf{x} $		Х
A Ma	ine	01-0392000	NoneAvaii	04/01/1	9 1291	. <del>4</del> 0 0 0 • µ.	ieid wit	II FILSU						
ъ.												i		l
<u>B</u>		+												
С												i		l
D												i		l
Part II	Proceeds									ı				
1 until	1100000				Α		В	С				D		
1 A	mount of bonds retired							<u> </u>						
	mount of bonds legally defeased													
	otal proceeds of issue													
	ross proceeds in reserve funds													
	apitalized interest from proceeds													
	roceeds in refunding escrows													
	suance costs from proceeds				07,466.									
<b>8</b> C	redit enhancement from proceeds													
	/orking capital expenditures from proceeds													
<b>10</b> C	apital expenditures from proceeds				80,706.									
<b>11</b> 0	ther spent proceeds				25,828.									
<b>12</b> O	ther unspent proceeds													
<b>13</b> Y	ear of substantial completion							<u> </u>						
				Yes	No	Yes	No	Yes	No		Yes		No	
	ere the bonds issued as part of a refunding	•	·											
if	issued prior to 2018, a current refunding iss	sue)?			X									
	ere the bonds issued as part of a refunding		•											
	sued prior to 2018, an advance refunding is				X							$\bot$		
	as the final allocation of proceeds been made			Х								$\bot$		
	oes the organization maintain adequate boo		• •											
fii	nal allocation of proceeds?			X										

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule K (Form 990) 2023

Par	t III Private Business Ose								
			A	E	3	(	2	[	)
1	Was the organization a partner in a partnership, or a member of an LLC,	Yes	No	Yes	No	Yes	No	Yes	No
	which owned property financed by tax-exempt bonds?								
2	Are there any lease arrangements that may result in private business use of								
	bond-financed property?								
За	Are there any management or service contracts that may result in private								
	business use of bond-financed property?								
b	If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside								
	counsel to review any management or service contracts relating to the financed property?								
С	Are there any research agreements that may result in private business use of								
	bond-financed property?								
d	If "Yes" to line 3c, does the organization routinely engage bond counsel or other								
	outside counsel to review any research agreements relating to the financed property?								
4	Enter the percentage of financed property used in a private business use by entities								
	other than a section 501(c)(3) organization or a state or local government		%		%		%		%
5	Enter the percentage of financed property used in a private business use as a								
	result of unrelated trade or business activity carried on by your organization,								
	another section 501(c)(3) organization, or a state or local government		% %		%				
6	Total of lines 4 and 5		%		%		%		%
7	Does the bond issue meet the private security or payment test?								
8a	Has there been a sale or disposition of any of the bond-financed property to a non-								
	governmental person other than a 501(c)(3) organization since the bonds were issued?								
b	If "Yes" to line 8a, enter the percentage of bond-financed property sold or								
	disposed of		%		%		%		%
С	If "Yes" to line 8a, was any remedial action taken pursuant to Regulations								
	sections 1.141-12 and 1.145-2?								
9	Has the organization established written procedures to ensure that all								
	nonqualified bonds of the issue are remediated in accordance with the								
	requirements under Regulations sections 1.141-12 and 1.145-2?								
Par	t IV Arbitrage								
			A	E	3	(	2		)
1	Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and	Yes	No	Yes	No	Yes	No	Yes	No
	Penalty in Lieu of Arbitrage Rebate?		X						
2	If "No" to line 1, did the following apply?								
a	Rebate not due yet?		X						
b	Exception to rebate?		X						
c	No rebate due?		X						
	If "Yes" to line 2c, provide in Part VI the date the rebate computation was								
	performed						,		1
_3_	Is the bond issue a variable rate issue?		X						

Par	t IV Arbitrage (continued)									
			Α	E	3		С		)	
4a	Has the organization or the governmental issuer entered into a qualified	Yes	No	Yes	No	Yes	No	Yes	No	
	hedge with respect to the bond issue?	X								
b	Name of provider	First Nat:	ional Bank							
	Term of hedge	20.	5000000				,			
	Was the hedge superintegrated?		Х							
	Was the hedge terminated?		Х							
	Were gross proceeds invested in a guaranteed investment contract (GIC)?		Х							
	Name of provider		•							
	Term of GIC						,			
	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?									
6	Were any gross proceeds invested beyond an available temporary period?		Х							
7	Has the organization established written procedures to monitor the									
	requirements of section 148?		Х						1	
Par										
			A	Е	3		C	D		
	Has the organization established written procedures to ensure that violations	Yes	No	Yes	No	Yes	No	Yes	No	
	of federal tax requirements are timely identified and corrected through the									
	voluntary closing agreement program if self-remediation isn't available under								1	
	applicable regulations?		Х						1	
Par	t VI Supplemental Information. Provide additional information for responses to question	s on Schedul	le K. See instr	uctions.						
	nedule K, Part I, Bond Issues:									
(a	) Issuer Name: Finance Authority of Maine									
	) Description of Purpose:						,			
To	refinance debt held with First National Bank						,			
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### **SCHEDULE M** (Form 990)

Noncash Contributions

OMB No. 1545-0047

Open to Public

Department of the Treasury Internal Revenue Service

Name of the organization

Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30. Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

Inspection Employer identification number

Bigelow Laboratory for Ocean Sciences 01-6006001 Types of Property Part I (a) (b) (c) (d) Check if Number of Noncash contribution Method of determining applicable contributions or amounts reported on noncash contribution amounts items contributed Form 990, Part VIII, line 1q Art - Works of art 1 Art - Historical treasures Art - Fractional interests ..... 3 Books and publications ..... 4 Clothing and household goods 5 Cars and other vehicles 6 Boats and planes 7 Intellectual property 8 7,583,150.Fair Market Value Securities - Publicly traded ..... 9 Securities - Closely held stock 10 Securities - Partnership, LLC, or trust interests Securities - Miscellaneous 12 Qualified conservation contribution -13 Historic structures Qualified conservation contribution - Other 14 Real estate - Residential 15 Real estate - Commercial 16 Real estate - Other 17 Collectibles 18 Food inventory 19 Drugs and medical supplies ..... 20 21 Taxidermy Historical artifacts 22 23 Scientific specimens Archeological artifacts 24 25 Other 26 Other 27 Other 28 Other 29 Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part V, Donee Acknowledgement 29 Yes No 30a During the year, did the organization receive by contribution any property reported in Part I, lines 1 through 28, that it must hold for at least 3 years from the date of the initial contribution, and which isn't required to be used for X exempt purposes for the entire holding period? 30a **b** If "Yes." describe the arrangement in Part II. X Does the organization have a gift acceptance policy that requires the review of any nonstandard contributions? 31 31 32a Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash Х contributions? 32a **b** If "Yes," describe in Part II. If the organization didn't report an amount in column (c) for a type of property for which column (a) is checked, describe in Part II.

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule M (Form 990) 2023

01-6006001

Page 2

### SCHEDULE O (Form 990)

Department of the Treasury

Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047
2023
Open to Public Inspection

Name of the organization

Bigelow Laboratory for Ocean Sciences

Employer identification number 01-6006001

Form 990, Part I, Line 1, Description of Organization Mission:

fundamental relationship to life on earth through interrelated

research, education, and technology transfer programs.

Form 990, Part VI, Section A, line 4:

The organization's Bylaws were updated in June 2024, with the following changes:

The "Board of Trustees" is now termed "Board of Directors" to accurately reflect the group's role and responsibilities; Clauses related to lobbying, tax-exempt status, and dissolution were added per standard guidelines;

Board member terms were limited to two, four-year terms, with a one-year break required to return to the board; Board members are required to have 48 hour notice for meetings; Sections on Emeritus Trustees, Committee Listings, and Advisory Board were removed to allow for operational flexibility; and the Articles of Incorporation were restated with an update on the number of Directors, the corporation address and the corporation agent.

Form 990, Part VI, Section B, line 11b:

The Board Finance Committee reviews and provides feedback on the 990. The 990 then goes to the Board Executive Committee for final approval.

Form 990, Part VI, Section B, Line 12c:

The conflict of interest policy is articulated to staff, updated annually, and reviewed by the Chief of Staff to monitor compliance.

Schedule O (Form 990) 2023 Page 2 Name of the organization **Employer identification number** Bigelow Laboratory for Ocean Sciences 01-6006001 Form 990, Part VI, Section B, Line 15a: The compensation committee hired an independent consultant and used 3rd party salary data from AIRI, which contains job descriptions and salary information from like-organizations. This data set was reviewed by the 3rd party consultant and salary bands were updated based on the review and an internal analysis using the same data set. Results were then further reviewed and discussed internally in the compensation committee and salary adjustments were made in accordance with the study. Form 990, Part VI, Section C, Line 19: Bigelow publishes governing documents and financial reports on its website. The conflict of interest policy is circulated regularly and hand-delivered to employees, volunteers, board members, and board committees. Form 990, Part XI, line 9, Changes in Net Assets: Gain on Interest Rate Swap 300,267. Form 990, Part XII, Line 2c:

The Audit Committee assumes responsibility for oversight of the audit and selection of an independent accountant.

Form 990, Part IV, Section C, Line 19:

Available by request.

# Form **8868** (Rev. January 2024)

Application for Extension of Time To File an Exempt Organization
Return or Excise Taxes Related to Employee Benefit Plans

Electronic filing (e-file). You can electronically file Form 8868 to request up to a 6-month extension of time to file any of the forms

File a separate application for each return.

Go to www.irs.gov/Form8868 for the latest information.

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

listed below except for Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts. An extension request for Form 8870 must be sent to the IRS in a paper format (see instructions). For more details on the electronic filing of Form 8868, visit www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits. Caution: If you are going to make an electronic funds withdrawal (direct debit) with this Form 8868, see Form 8453-TE and Form 8879-TE for payment All corporations required to file an income tax return other than Form 990-T (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns. Part I - Identification Name of exempt organization, employer, or other filer, see instructions. Type or Taxpaver identification number (TIN) Print Bigelow Laboratory for Ocean Sciences 01-6006001 File by the Number, street, and room or suite no. If a P.O. box, see instructions. due date for filing your 60 Bigelow Drive City, town or post office, state, and ZIP code. For a foreign address, see instructions. instructions. East Boothbay, ME 04544 Enter the Return Code for the return that this application is for (file a separate application for each return) 01 Application Is For Return | Application Is For Return Code Code Form 990 or Form 990-EZ 01 Form 4720 (other than individual) 09 Form 4720 (individual) 03 Form 5227 10 Form 990-PF 04 Form 6069 11 Form 990-T (sec. 401(a) or 408(a) trust) 05 Form 8870 12 Form 990-T (trust other than above) 06 Form 5330 (individual) 13 Form 990-T (corporation) 07 Form 5330 (other than individual) 14 08 After you enter your Return Code, complete either Part II or Part III. Part III, including signature, is applicable only for an extension of time to file Form 5330. • If this application is for an extension of time to file Form 5330, you must enter the following information. Plan Name Plan Number Plan Year Ending (MM/DD/YYYY) Part II - Automatic Extension of Time To File for Exempt Organizations (see instructions) The books are in the care of Deborah Bronk 60 Bigelow Drive - East Boothbay, ME 04544 Telephone No. 207-315-2567 Fax No. If the organization does not have an office or place of business in the United States, check this box If this is for a Group Return, enter the organization's four-digit Group Exemption Number (GEN)
 If this is for the whole group, check this . If it is for part of the group, check this box \_\_\_\_\_ and attach a list with the names and TINs of all members the extension is for. I request an automatic 6-month extension of time until May 15 .20 25 , to file the exempt organization return for the organization named above. The extension is for the organization's return for: \_\_ calendar year 20 \_\_\_\_ or JUL 1 x tax year beginning JUN 30 2024 , 20 23 , and ending If the tax year entered in line 1 is for less than 12 months, check reason: Initial return 2 Change in accounting period If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less 0. any nonrefundable credits. See instructions. If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter any refundable credits and 0. estimated tax payments made. Include any prior year overpayment allowed as a credit. 3b c Balance due. Subtract line 3b from line 3a. Include your payment with this form, if required, by 0. using EFTPS (Electronic Federal Tax Payment System). See instructions.